

Public law in changing times

How do Government lawyers
respond



One-week study programme
19 to 23 March 2012



PAI is accredited by the
British Accreditation Council
for Independent Further and Higher Education

Lawyers have a key role in all government systems – at national, supra-national and sub-national levels. In particular, they make an important contribution to the formulation of policy, they draft primary and secondary legislation, they engage in litigation in national and international courts, and they undertake prosecutions and provide legal advice to government departments. Lawyers are also involved in the provision of public services and regulatory functions.

About the programme

In common with many other countries, the United Kingdom has been experiencing major changes in the organisation and culture of its public services. Government lawyers themselves have been affected by management changes; many of them now work in executive agencies, while some government legal services have been contracted out to the private sector.

All this has taken place against a background of increasing globalisation of commerce and trade and, therefore, government activity. In addition for the UK, membership of the European Union and the European Convention on Human Rights has had huge legal and constitutional implications, and government has been increasingly exposed to challenges in the domestic courts through the growth of judicial review.

This one-week study programme has been developed for lawyers whose administrations share a common legal inheritance and for whom UK innovations have great interest. Emphasis will be given to the extent and impact of the changes that are taking place in public legal services, the problems encountered, and the processes employed in managing modernisation processes. There will be plenty of opportunity for comparative discussion.

Who is it for?

The programme is designed primarily for government lawyers and senior public administrators with responsibility for provision of government legal services. Participants will already be working at middle to senior level.

How participants will benefit

The study programme will:

- Increase participants' understanding of how UK government legal services are responding to change
- Enable sharing experiences of best practice between government lawyers from different political legal systems
- Contribute to the professional development of government lawyers.

What the programme will cover

The programme will comprise briefings, plenary sessions and appropriate visits to key practitioners. A key element for sharing experience and best practice will be sessions where individual participants will be invited to give informal presentations on an issue of particular interest or significance from their own country. Certificates of attendance will be presented at the end of the programme.

The core programme

The core of the programme will concentrate on the organisation of government legal services, with an emphasis on managing and responding to change throughout. It will include:

- The roles and functions of lawyers in modern government
- The impact and significance of public management reforms on government legal services
- Effect on government practices
- Areas of consideration for law reform
- Changes in criminal and civil procedure
- Changes in sentencing options
- The effects of human rights legislation.

Contemporary challenges

In addition, there will be the opportunity for participants to debate and learn from guest speakers and each other about some contemporary issues and challenges facing government lawyers. Both UK and international experience will be drawn upon for maximum benefit.

Topics for inclusion in this part of the programme might include:

- New rules of civil procedure and judicial administration
- Reduction of court backlogs
- Legislative drafting capabilities
- Judicial review of government action
- The impact of technology, e.g. e-commerce.

Visiting speakers or visit hosts are likely to include senior lawyers from the Ministry of Justice, and the Law Commission.

Programme outline

	AM	PM
Day 1	Welcome and introductions Roles and functions of lawyers in modern government	Bringing about change in the law
Day 2	Participants' informal presentations: key issues The Government Legal Service: its work and its people	<i>Visit to King's College London</i> Aspects of constitutional reform including the Human Rights Act and modernisation of Parliament
Day 3	Strategies to reduce backlogs Managing pre-trial delays Sentencing policy and options	<i>Visit to the Law Commission</i> The work of the Office of the Parliamentary Counsel and the Law Commission and the impact of change
Day 4	Change management Performance management targets and indicators	The role of the Ministry of Justice
Day 5	<i>Visit to Royal Courts of Justice</i> Applications for judicial review Managing administration Listing cases <i>Visit to HM Inspectorate of Prisons</i> Challenges and changes	The way forward Review of programme Presentation of certificates of attendance

We reserve the right to change the programme as necessary.

Application form

**Public law in changing times
How do government lawyers respond**

19 to 23 March 2012

Please complete this application form and post, fax or email it to:

Clare Walters
Programme Manager
Public Administration International
10 Bayley Street
London WC1B 3HB UK
T +44 (0)20 7580 3590 F +44 (0)20 7580 4746 pai@public-admin.co.uk

Applications can also be completed online. Please see our website for details.
www.public-admin.co.uk

Please print clearly in black ink and in capital letters

Personal details

First name _____

Family name _____

Title (Prof. Dr. Mr. Mrs. Ms. etc.) _____

Nationality _____

Dietary requirements _____

Disabilities _____

Have you participated in a PAI study programme before? _____

If yes, which programme(s)? _____

Dates of programme(s)? _____

Current position

Title of post _____

Employer _____

Address _____

Telephone _____

Fax _____

Email _____

Brief description of your main role and responsibilities _____

Education and professional training

Please provide brief details of your education and professional qualifications and training

Application form

School/college/university _____

Relevant professional qualifications or membership of professional bodies _____

Particular interests

Please indicate which aspects of the programme are of most interest to you _____

Sponsoring organisation

Who will pay your fees? _____

Who will pay your other costs such as travel and living costs? _____

How would you rate your English language capability?

	Spoken	Written
Fluent		
Good working knowledge		
Fair		
Basic		

Do you need a visa to enter the UK? Yes No
Not sure whether I need one

If you are unsure whether you need a visa please check the UK Border Agency website: www.ukvisas.gov.uk

How did you find out about the programme? _____

Value Added Tax (VAT)

I certify that I am employed by the Government of _____
in furtherance of its sovereign activities (please refer to note on VAT under 'Fees and other costs')

Signature _____

Date _____

We reserve the right to cancel the programme if there are not enough participants to make it viable. In these circumstances, fees already received will be refunded in full.

Language

The programme will be conducted in English. Participants will be expected to have a good working knowledge of the language.

Location and arrival arrangements

The study programme will be based in central London. Visits to appropriate Government departments and other organisations in London will be included. On request, PAI can assist with finding suitable hotel accommodation and can arrange travel to and from the airport.

Fees and other costs

The fee for the one-week study programme will be £1,815. This includes tuition, travel to and from the airport in London and travel on scheduled visits¹. UK Value Added Tax (VAT) will not be charged if applicants can provide written confirmation from their Government or its accredited representative that they are employed by the Government in furtherance of its sovereign activities. In all other cases, VAT (currently 20%) will be charged in addition to the fee. Payment in full must be received by PAI no later than 19 March 2012. Cheques should be made payable to Public Administration International. Alternatively, PAI is able to invoice individuals or government agencies. Payment by bank transfer is also acceptable.

Airfares, accommodation costs, daily travel (other than on visits scheduled in the programme), meals and living expenses are not included. We suggest that approximately £120 per person per day should be allowed for a modest standard of accommodation, local travel in the UK, meals and other incidental expenses. Participants requiring a higher standard of accommodation (for example a 4 star hotel) will need to allow approximately £175 per person per day.

Discount

We offer a 10% discount on the tuition fee if a funding organisation sponsors more than three participants in any one calendar year. Please ensure that when you book your fourth participant (in any one calendar year) you let us know so that we can apply the discount.

Insurance

Participants are advised to arrange travel and health insurance cover before leaving their home country.

Public Administration International (PAI)

PAI specialises in management consultancy and development services for organisations in and associated with the public sector worldwide. We provide advice and support for governments undergoing political, economic, structural and legislative change. Our extensive network of associates includes practitioners, academics and independent consultants. The promotion of good governance and best practice are our key objectives. This programme is one of a number of specialist UK-based study programmes designed to meet the needs of public services worldwide.

Programme Director

The Programme Director will be Roger Rose, a barrister and formerly Director of the Commonwealth Legal Advisory Service; currently an independent consultant in law and legislative drafting.

Other key contributors to the programme will include:

- Robert Blackburn, Professor of Constitutional Law, University of London, and Governor of the British Institute of Human Rights
- Gavin Drewry, Emeritus Professor of Public Administration, University of London, specialist in public administration and public law.

¹ Travel to and from the airport in London and travel on scheduled visits in the programme are provided at cost.

How to apply

Please complete the attached Public Administration International application form and post, fax or email it to:

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Programme Manager
Public Administration International
10 Bayley Street
London WC1B 3HB
UK

T +44 (0)20 7580 3590

F +44 (0)20 7580 4746

pai@public-admin.co.uk

Applications can also be completed online. Please see our website for details: www.public-admin.co.uk

If you would like to discuss the programme or to find out more about Public Administration International and our services, please contact:

Claire Cameron
Director

Public Administration International

T +44 (0)20 7580 3590

pai@public-admin.co.uk

We also have extensive experience of designing tailor-made programmes (from one day to two or three weeks) which can be run in your own country or in the UK to meet the specific needs of groups or individuals at all levels within your organisation. Please contact us if you would like further information.

Public Administration
International

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