

# Justice, Fairness and the Rule of Law

Better justice systems,  
better governance



One-week professional development workshop  
28 March to 1 April 2022 in London



ACCREDITED  
BRITISH ACCREDITATION COUNCIL  
ACCREDITED SHORT COURSE PROVIDER

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British Accreditation Council  
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### About the workshop

The rule of law is internationally recognised as a prerequisite of good governance. It embodies respect for the principle of equal access to justice for all citizens, rich and poor, and it renders the legality of public actions by all public servants – including those of top officials and politicians – liable to scrutiny and review by independent courts. These principles are embedded in the Charter of the United Nations and in the Universal Declaration of Human Rights and are recognised in the constitutions of nation states around the world.

Observance of the rule of law has major economic implications: confidence in the fairness and the accessibility of a country's legal system and in the independence of its judiciary affects the willingness of other countries to do business with that country. Recent events – in particular, the worldwide COVID-19 pandemic – have prompted government actions that may pose significant challenges to the rule of law.

This workshop will explore practical strategies for reinforcing respect for the rule of law, with particular reference to the delivery of justice and access to the justice system in a fast-changing world – particularly when public expenditure comes under increasing pressure and when the need for urgent responses to critical events can have a major impact upon the management and delivery of legal services.

### Who is the workshop for?

This one-week workshop is designed mainly for lawyers, judges, legal administrators and representatives from non-government organisations and funding agencies with an interest in the judicial sector. It will draw substantially upon recent and continuing developments in England and Wales and will also encourage you to share ideas and experiences with participants from other jurisdictions.

### How participants will benefit

The workshop will:

- Examine the meaning and significance of the rule of law
- Familiarise you with recent and current initiatives to modernise the management and delivery of justice
- Enable you to understand the financial and other obstacles to access to the justice system
- Identify aspects of the UK experience and the experiences of other participants, including the implications for justice systems of the COVID-19 pandemic, with a view to identifying changes to policy and practice that can be applied in your own country
- Help you to identify ways of initiating relevant and sustainable change to enhance respect for the rule of law and access to justice on return to your own country.

### What the workshop will cover

During the workshop you will be able to examine how the UK mechanisms and agencies, such as courts and tribunals, the Ministry of Justice and its executive agencies, the legal aid system and the legal professions relate to one another and deliver their services so that you can consider, in the light of shared experience, options for reform in your own country, and construct action plans that embody practical strategies for change.

At the beginning of the workshop you will be invited to give an informal presentation on your own system and to identify any particularly pressing problems relating to the management and delivery of justice and issues surrounding respect for the rule of law in your home country.

## Programme outline

	AM	PM
<b>Day 1</b>	Welcome and introductions Overview of the English and Welsh civil justice system, including tribunals, appeals and judicial review Modernising government and the administration of justice	Introduction to action planning Participants' informal presentations: key issues and problems
<b>Day 2</b>	The rule of law - in theory and in practice Impact of the COVID-19 crisis on justice systems – in the UK and in participants' jurisdictions	The Ministry of Justice and the Legal Services Commission: <ul style="list-style-type: none"> <li>• Access to justice</li> <li>• Litigants as "customers"</li> <li>• The cost of litigation</li> <li>• Legal aid</li> </ul>
<b>Day 3</b>	The view from a high street solicitor's office: what access to justice really means in practice	<i>Visit or online link to a county court or a magistrate's court</i> How the courts deal with civil and criminal proceedings <i>Adjudicating small claims</i>
<b>Day 4</b>	<i>Visits or online links to the Citizens' Advice Bureau and to the Civil Appeals Office at the Royal Courts of Justice</i> <ul style="list-style-type: none"> <li>• Facilitating access to justice: helping litigants in person</li> <li>• Managing the work of the Court of Appeal</li> </ul>	<i>Visit or online link to the Supreme Court</i> <ul style="list-style-type: none"> <li>• The structure and a role of the UK Supreme Court</li> <li>• Issues of change management and public access</li> </ul> Attend an appeal hearing
<b>Day 5</b>	Courts and judges in a changing world: the work of the Judicial Office Round table discussion: challenges and prospects for the future	Action planning: participants' reports Evaluation of the workshop Presentation of certificates of attendance

At the time of preparing this brochure, we are planning to include site visits in the programme as indicated above. However, if Government guidelines relating to COVID-19 advise visit hosts against accepting visiting groups we will arrange to connect with them virtually. We reserve the right to change the programme as necessary

## Workshop Director

The Workshop Director will be Professor Gavin Drewry.

Gavin Drewry is Emeritus Professor of Public Administration in the University of London and Honorary Professor in the Faculty of Laws at University College London. He is a specialist in public administration and public law and has published widely in the field. He is also an experienced tutor and presenter. Our other contributors include a range of practitioners involved in the justice sector.

## How to apply

Please complete the PAI application form online via our website:

<https://public-admin.co.uk/booking-form/>

You can also complete our hard copy application form. Please contact us at [pai@public-admin.co.uk](mailto:pai@public-admin.co.uk) to obtain a copy. Once completed please return to Amanda Anderson, Programme Manager, at the same email address.

If you would like to discuss this workshop, any of our other international workshops or our consultancy services, please contact Claire Cameron, Director. We also have extensive experience of designing tailor-made training (from one day to two or three weeks) which can be run in your own country or in the UK to meet the specific needs of groups or individuals at all levels within your organisation. Please contact us if you would like further information.

### Language

The workshop is conducted in English. You will need to have a good working knowledge of the language.

### Location and arrival arrangements

The workshop is based mainly in central London. It will include presentations from and visits to people and organisations with direct experience of managing the civil justice system, including the court service and non-government organisations. We can arrange travel to and from one of the London airports into central London if you let us have your flight arrival details in good time. The cost of airport transfers is included in the fee.

### Fees

The fee for the workshop will be £2,180. It includes tuition, travel to and from the airport in London, travel on scheduled visits which form part of the programme<sup>1</sup>, presentation material and other documentation. It also includes an Android tablet for you to use during the workshop and take home with you for future reference and follow up. We provide a light lunch and refreshments during each working day as part of the fee.

### Other costs

Airfares and daily travel to and from the workshop venue are not included. Our workshops are non-residential and you are responsible for your accommodation costs. We can help you with booking hotel accommodation so please let us know if you would like us to advise you or make a reservation. We suggest that you should allow approximately £160 per day for a modest standard of hotel (for example, three-star), local travel in the UK, meals (apart from a light lunch on working days) and other incidental expenses.

### Value Added Tax

We do not have to charge UK Value Added Tax (VAT) if you can provide written confirmation from your government or its accredited representative that you are "employed by the government in furtherance of its sovereign activities". In all other cases, we will have to charge VAT (currently 20%) in addition to the fee.

### Ways to pay

You, or your government agency, can pay by bank transfer or by cheque, made payable to Public Administration International. We also accept payment by credit or debit card but there is a surcharge for this way of paying. Please contact us if you would like to pay by credit or debit card.

### Discounts

We offer a 10% reduction on the full tuition fee if we receive payment no later than 28 days before the start of the workshop. If we receive payment after that, we will charge the full tuition fee.

### Cancellation

If you have to cancel your booking, you must let us know in writing and we will acknowledge in writing your cancellation. For cancellations received up to 29 days before the start of the workshop we will refund the tuition fee, minus a charge of £200 to cover our administration costs. For cancellations received within 28 days of the start of the workshop, we will charge the full tuition fee. If you have paid the tuition fee and have subsequently been refused a visa to enter the UK, we will refund the tuition fee, minus a charge of £200 to cover our administration costs, providing you send us the original letter from the British High Commission/ Embassy confirming refusal of a visa and providing you have not entered the UK.

### Substitutions and transfers

If you have booked a place on a workshop and are not able to attend, we will accept an appropriate substitute at any time without penalty but our normal terms and conditions will apply. Also, it is possible to transfer to a future workshop but only one transfer is permitted. Please get in touch with us and we will advise you about transfers.

*Please see our website for our full terms and conditions. If you would prefer a hard copy of our full terms and conditions, please let us know.*

<http://www.public-admin.co.uk/terms-and-conditions-for-booking/>

### Insurance

We advise you to arrange travel and health insurance cover before you leave your home country.

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<sup>1</sup>Travel to and from the airport in London and on scheduled visits in the programme are provided at cost.

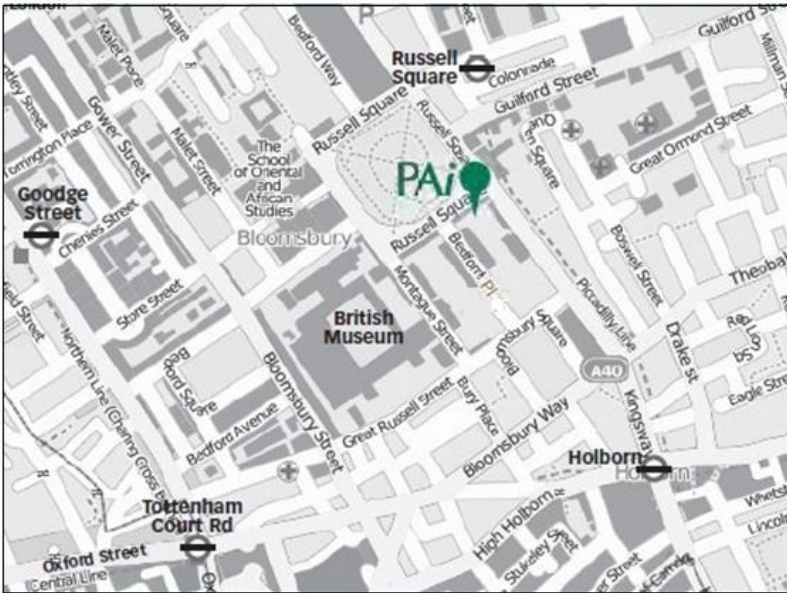
### Who we are

PAI (Public Administration International) specialises in management consultancy, training and development services for organisations in, and associated with, the public sector worldwide. We provide advice and support for governments going through political, economic, structural and legislative change. Our extensive network of associates includes practitioners, academics and independent consultants. Our key objectives are promoting good governance and good practice in delivering public services. This workshop is one of a number of specialist UK-based professional development workshops designed to meet the needs of public services worldwide.

We pride ourselves on our:

- High quality, practical advice and support for our clients
- Professionalism and integrity
- Ability to offer excellent value for money
- Sound experience and track record internationally
- Networks and partnerships across the world
- Flexible, collaborative approach
- Friendliness and focus on putting people first.

### Where we are



### Public Administration International

56 Russell Square London WC1B 4HP UK

T: + 44 (0)20 7580 3590 F: + 44 (0)20 7580 4746 E: [pai@public-admin.co.uk](mailto:pai@public-admin.co.uk)