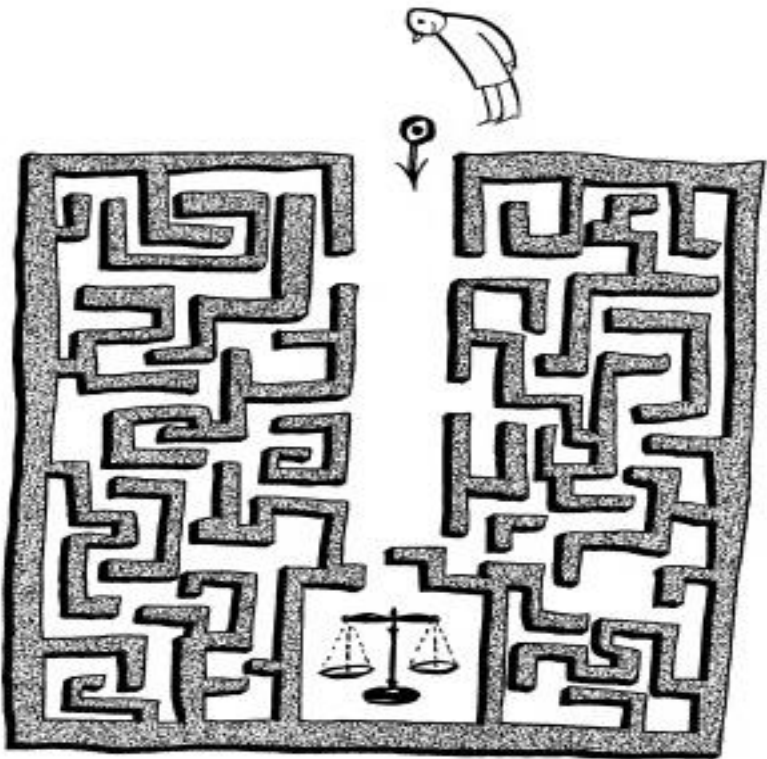


# Transforming Criminal Justice

Resolving cases, redressing miscarriages of justice and reducing reoffending



One-week professional development workshop  
19 to 23 September 2022 in London

**Public Administration International**  
*in association with*

**eunoia**

LISTENING · ENGAGING · TRANSFORMING



ACCREDITED  
BRITISH ACCREDITATION COUNCIL  
ACCREDITED SHORT COURSE PROVIDER

PAI is accredited by the  
British Accreditation Council  
for Independent Further and Higher Education

### About the workshop

This one-week workshop looks at the key stages in handling criminal matters once a crime has been investigated and charges brought. It will consider, from the most minor of wrongs to the gravest, how the case is handled by the judicial system and the ways in which the various people involved, the victim, witnesses and the accused, are dealt with. It will also look at how appeals are processed and possible miscarriages of justice redressed. It will examine the challenges in dealing with offenders, both in custody and in the community, and the attempts to tackle recidivism and reduce reoffending.

All these challenges will be explored within the contest of several years of shrinking budgets, changing governments and now the dramatic impact of the COVID-19 pandemic. It will consider the new approaches possible through the use of digital technology in the criminal justice sector and discuss the role of independent inspection and citizen involvement.

### Who is the workshop for?

This workshop is designed for policy makers, practitioners and senior decision-makers across the justice sector. These will include:

- Judges
- Lawyers
- Court administrators
- Managers of custodial services
- Probation service leaders and those involved in the support and re-integration of ex-offenders into the community
- Policy advisers and managers from Ministries of the Interior, Home Affairs or Internal Security
- Legal and judicial reform specialists
- Human rights advocates
- Youth justice workers
- Senior social workers
- Others concerned with making the criminal justice sector work more effectively for the benefit of all citizens, to uphold the rule of law and advance speedy, fair and reliable justice.

### How participants will benefit

The workshop will:

- Familiarise you with the way courts function at various levels from First Instance Magistrates Courts through Crown Courts to the Supreme Court
- Expose you to the work of the prison service and probation managers
- Describe accountability and oversight arrangements
- Look at special procedures for children in custody
- Provide you with an opportunity to compare experiences of reforming criminal justice in various countries
- Help you to identify practical ways of initiating relevant and sustainable change to enhance multi-agency working in the criminal justice sector on return to your own country.

### What the workshop will cover

The workshop will concentrate on how criminal cases are resolved, how potential errors are dealt with and what efforts are made to reduce reoffending. It will focus in particular on the role of the courts, prisons and probation services.

Issues explored will include:

- The current criminal justice reform agenda in the context of contemporary priorities
- How First Instance Courts deliver local justice
- Processes to achieve consistency in sentencing
- How performance in courts can be enhanced and delays reduced
- Ways in which possible mistakes and miscarriages of justice are tackled
- Approaches to handling offenders in custody and in society
- Initiatives to reintegrate ex-offenders into society and reduce reoffending.

You will be invited to give an informal presentation on your own justice system and to talk about a particular area of criminal justice from your own country.

**Programme outline:**

	AM	PM
Day 1	Welcome and introductions The current reform agenda in context	Local justice in action: <ul style="list-style-type: none"> <li>The work of magistrates</li> </ul> Transforming summary justice Sentencing guidelines Participants' informal presentations: key issues for the week
Day 2	Making criminal justice "faster and right first time": <ul style="list-style-type: none"> <li>Visit to a Crown Court</li> <li>Tackling waste and delay in the trial process</li> </ul>	Performance measurement in courts <ul style="list-style-type: none"> <li>What can we measure?</li> <li>How can performance be measured</li> <li>Why measure it?</li> </ul> Possible conflicts between performance management and the interests of justice
Day 3	Prisons <ul style="list-style-type: none"> <li>Aims and objectives of imprisonment: measuring success</li> <li>Challenges</li> <li>The role of HM Inspectorate of Prisons</li> </ul> Children in custody	The Probation Service: alternatives to custody <ul style="list-style-type: none"> <li>Community sentences</li> <li>Pathways to reducing reoffending</li> <li>Returning offenders to the community</li> <li>Managing offenders in the community</li> <li>Special arrangements for persistent and serious offenders</li> </ul>
Day 4	Visit to the Court of Appeal <ul style="list-style-type: none"> <li>How appeals are resolved</li> </ul>	The work of the Criminal Cases Review Commission
Day 5	Visit to the UK Supreme Court	Managing change: case studies Review, feedback and scope for follow-up Presentation of certificates of attendance

At the time of preparing this brochure, we are planning to include site visits in the programme as indicated above. However, if Government guidelines relating to COVID-19 advise visit hosts against accepting visiting groups we will arrange to connect with them virtually. We reserve the right to change the programmes as necessary.

**Workshop Director**

The Workshop Director will be Neil McCallum. Neil has worked with police services, judiciaries, prosecutors and prison authorities around the world on various aspects of criminal justice reform. Recent assignments include the design and delivery of a series of capacity building workshops in Nigeria attended by over 300 Justices of the Court of Appeal and Chairs of Election Petition Tribunals, advising on the creation of a new Anti-Corruption Court in Sierra Leone, and UK based workshops for prosecutors from Qatar and judges from Sri Lanka. Neil directs annual professional development workshops with PAI on various justice sector and anti-corruption issues.

Neil is a member of the Royal African Society and the Royal Commonwealth Society. In 2017 he was elected a Fellow of the Institute of Information Management of Africa in recognition of his contribution to improvements in public sector information handling in Africa.

**How to apply**

Please complete the PAI application form online via our website:

<https://public-admin.co.uk/booking-form/>.

You can also complete our hard copy application form. Please contact us at [pai@public-admin.co.uk](mailto:pai@public-admin.co.uk) to obtain a copy. Once completed return to Amanda Anderson, Programme Manager, at the same email address.

If you would like to discuss this workshop, any of our other international workshops or our consultancy services, please contact Claire Cameron, Director. We also have extensive experience of designing tailor-made training (from one day to two or three weeks) which can be run in your own country or in the UK to meet the specific needs of groups or individuals at all levels within your organisation. Please contact us if you would like further information.

### Language

The workshop is conducted in English. You will need to have a good working knowledge of the language.

### Location and arrival arrangements

The workshop is based in central London. Visits to people who have direct experience of managing in the UK criminal justice system will be included. We can arrange travel to and from one of the London airports into central London if you let us have your flight arrival details in good time. The cost of airport transfers is included in the fee.

### Fees

The tuition fee for this workshop will be £2,250. The fee includes tuition, travel to and from the airport in London, travel on scheduled visits which form part of the programme<sup>1</sup>, presentation material and other documentation. It also includes an Android tablet for you to use during the workshop and take home with you for future follow up. We provide a light lunch and refreshments during each working day as part of the fee.

### Other costs

Airfares and daily travel to and from the workshop venue are not included. Our workshops are non-residential and you are responsible for your accommodation costs. We can help you with booking hotel accommodation so please let us know if you would like us to advise you or make a reservation. We suggest that you should allow approximately £160 per day for a modest standard of hotel (for example, three-star), local travel in the UK, meals (apart from a light lunch on working days) and other incidental expenses.

### Value Added Tax

We do not have to charge UK Value Added Tax (VAT) if you can provide written confirmation from your government or its accredited representative that you are "employed by the government in furtherance of its sovereign activities". In all other cases, we will have to charge VAT (currently 20%) in addition to the fee.

### Ways to pay

You, or your government agency, can pay by bank transfer or by cheque, made payable to Public Administration International. We accept payment by credit or debit card but there is a surcharge for this way of paying. Please contact us if you would like to pay by credit or debit card.

### Discounts

We offer a 10% reduction on the full tuition fee if we receive payment no later than 28 days before the first day of the workshop. If we receive payment after that, we will charge the full tuition fee.

### Cancellation

If you have to cancel your booking, you must let us know in writing and we will acknowledge in writing your cancellation. For cancellations received up to 29 days before the start of the workshop we will refund the tuition fee, minus a charge of £200 to cover our administration costs. For cancellations received within 28 days of the start of the workshop, we will charge the full tuition fee. If you have paid the tuition fee and have subsequently been refused a visa to enter the UK, we will refund the tuition fee, minus a charge of £200 to cover our administration costs, providing you send us the original letter from the British High Commission/ Embassy confirming refusal of a visa and providing you have not entered the UK.

### Substitutions and transfers

If you have booked a place on a workshop and are not able to attend, we will accept a substitute at any time without penalty but our normal terms and conditions will apply. Also, it is possible to transfer to a future workshop but only one transfer is permitted. Please get in touch with us and we will advise you about transfers.

*Please see our website for our full terms and conditions. If you would prefer a hard copy of our full terms and conditions, please let us know.*

<http://www.public-admin.co.uk/terms-and-conditions-for-booking/>

### Insurance

We advise you to arrange travel and health insurance cover before you leave your home country.

---

<sup>1</sup>Travel to and from the airport in London and on scheduled visits in the programme are provided at cost.

## Who we are

PAI (Public Administration International) specialises in management consultancy, training and development services for organisations in, and associated with, the public sector worldwide. We provide advice and support for governments going through political, economic, structural and legislative change. Our extensive network of associates includes practitioners, academics and independent consultants. Our key objectives are promoting good governance and good practice in delivering public services. This workshop is one of a number of specialist UK-based professional development workshops designed to meet the needs of public services worldwide.

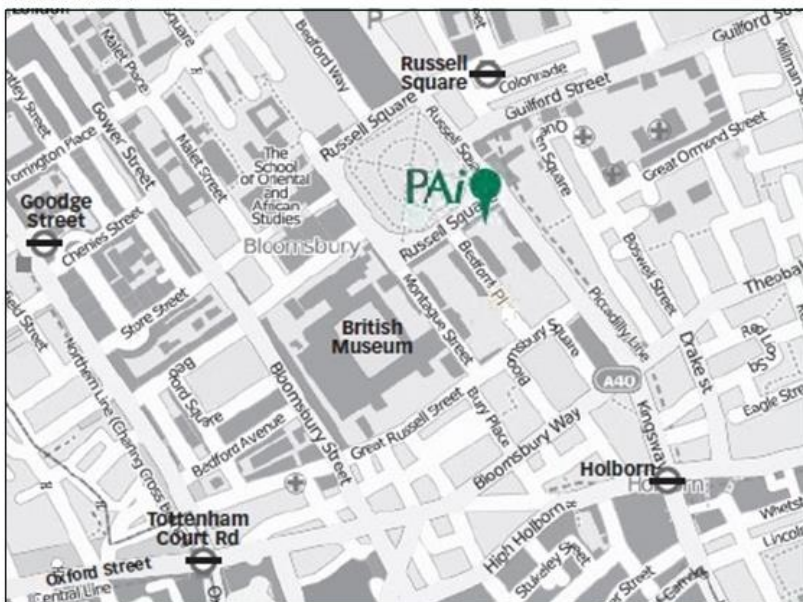
We pride ourselves on our:

- High quality, practical advice and support for our clients
- Professionalism and integrity
- Ability to offer excellent value for money
- Sound experience and track record internationally
- Networks and partnerships across the world
- Flexible, collaborative approach
- Friendliness and focus on putting people first.

## Eunoia

Eunoia is a partnership of practitioners with a wide range of experience in justice sector capacity building and performance improvement with particular emphasis on information management and anti-corruption strategies. Eunoia's partners have recently been working in Ghana, Liberia, Nigeria, Uganda, Monserrat, Sierra Leone, Kazakhstan, Bangladesh, Somalia and Kuwait in addition to delivering numerous study programmes and providing consultancy services in the UK.

Where we are



## Public Administration International

56 Russell Square London WC1B 4HP UK

T: +44 (0)20 7580 3590 F: +44 (0)20 7580 4746 E: [pai@public-admin.co.uk](mailto:pai@public-admin.co.uk)